



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

April 8, 2014

To: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Jerry E. Powers
Chief Probation Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

REPORT BACK ON EXPLORING A STRATEGIC PARTNERSHIP WITH HOMEBOY INDUSTRIES (ITEM 4, AGENDA OF FEBRUARY 4, 2014)

On February 4, 2014, a motion was introduced by Supervisor Knabe, and amended by Supervisor Yaroslavsky, directing the Chief Executive Officer (CEO) to work in collaboration with the Chief Probation Officer to explore a strategic partnership with Homeboy Industries (HBI) in order to accelerate the County's efforts to reduce recidivism among previously incarcerated juveniles and adult offenders, and report back within 30 days. The Board also instructed the CEO and the Auditor-Controller to report back on how HBI expended funds previously allocated by the Board.

Background

HBI is a gang intervention organization which assists at-risk youth and emerging adults with becoming contributing members of the community through a variety of services designed to address their multiple needs. Programs offered include counseling, education, tattoo removal, and job training and placement. HBI strives to address the immediate needs of the individual while simultaneously addressing underlying issues such as poverty, mental illness, substance abuse, and lack of education. HBI focuses on active and former gang members seeking to leave the gang life, youth returning to the community from confinement, and probationers and parolees.

"To Enrich Lives Through Effective And Caring Service"

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In 2010-12, the Board approved an Agreement with HBI for case management, job training and development, tattoo removal, and mental health education and treatment assistance. The most recent Agreement was primarily for tattoo removal, as well as other reentry services, which expired on June 30, 2013.

Probation Department and Homeboy Industries

The Probation Department (Probation) is responsible for providing in-camp rehabilitative services or referring individuals to community-based treatment and services in order to satisfy/complete court-ordered conditions of probation. Tattoo removal is one of the many services offered to adult probationers or juveniles placed at a Probation camp. Since 2002, Probation has either referred or transported minors directly to HBI or to other available community-based organizations (CBO) to receive tattoo removal services in response to a court order or the minor's desire to receive the services after a HBI presentation at the camp.

For calendar year 2013, Probation has transported 133 youth from camp to HBI for tattoo removal services. The minors completed, on average, two treatment sessions. Tattoo removal is an important step for individuals who are committed to exiting gang life and working to reenter society. By removing the tattoo, the individual is shedding indicators of gang membership and affiliation. Most, if not all, of the youth have a court order to participate in tattoo removal services.

In some cases, the court will order tattoo removal as part of sentencing. Sometimes, this will be accomplished while the juvenile is sentenced to camp. Factors which may impact Probation's ability to provide tattoo removal services to the youth while at camp are:

- Safety and security of minor and staff;
- Potential escape risk;
- Number of treatments required for tattoo removal; and
- Staffing ratios/overtime management.

Community referrals for treatment and services provided to the youth by Probation are affordable, easily accessible, and responsive to the minors' needs and/or court's orders. Since this service has been provided either free or at low cost, Probation has not had a need to competitively solicit for this service.

If the Board determines that tattoo removal is a service to be implemented as a new ongoing program, Probation would require additional net County cost (NCC) appropriation to cover the costs of the tattoo removal and any associated staff and/or

equipment costs. Providing the tattoo removal services would also require Probation to release a Request for Proposal (RFP) which takes an average of 12–18 months to complete. The Board also has the option of directly funding tattoo removal services through a Social Program Agreement (SPA) using Board discretionary funding.

Existing Contracts

In exploring options for a strategic partnership, we have reviewed the subcontracting language in Probation's existing contracts.

Sub-Contracting Provision

Probation's contracts include the standard County subcontracting provision which states:

“If the CONTRACTOR desires to subcontract, the CONTRACTOR shall provide the following information promptly to the County.”

Thus, the decision to subcontract is determined exclusively by the contractor. The County cannot require or direct the contractor to subcontract with any specific agency. Consequently, as with any agency, HBI has the opportunity to explore current County providers for any subcontracting opportunities. A list of Probation's current social services contractors is provided in Attachment I. HBI may be eligible to subcontract with the agencies listed in Attachment I; however, the contractor is under no obligation to subcontract with HBI and must adhere to its solicitation process to award the subcontract.

- HBI should work directly with the awarded contractor to determine how they can qualify as a subcontractor.

Other Contracts

Probation also oversees the following contracts:

- **Juvenile Justice Crime Prevention Act (JJCPA):** JJCPA is a State funded initiative that supports Probation's programs aimed at reducing crime and delinquency among at-risk youth and youth offenders. JJCPA requires counties to establish a multi-agency Juvenile Justice Coordinating Council (JJCC) to develop a comprehensive Juvenile Justice Plan (Plan) that includes an assessment of existing resources and a local strategy for addressing identified gaps in services. Probation's JJCPA programs are delivered via contracts with

various CBOs and city and county agencies that provide services to minors under the age of 18. Any reallocation of existing funds for other than the current services would require a change to the existing Plan and approval from the JJCC and State.

- Reallocation of existing JJCPA programs and its funding would require approval by JJCC and the Board.
 - To amend the existing Plan would require in-depth discussions between the State and County representatives. The timeline would include discussions on the new Plan and the creation of a new data collection template before the new program can be established. Then the program is written and discussed with workgroups, which include external shareholders, as well as the JJCC. The final design of the program must be approved by the JJCC before it can be presented to the State as an amendment to the Plan.
 - If the State approves the amendment, Board approval will be required to adopt a resolution to modify the Plan.
 - Contract amendments or the release of a RFP for services would be necessary. A competitive solicitation process takes an average of 12–18 months to complete.
- **Youthful Offender Block Grant (YOBG):** YOBG was established in 2007 (later amended in 2009) and realigned a segment of the California's juvenile population from State to county control. The State provides an annual YOBG allocation to counties to enhance the capacity of Probation to provide mental health, substance abuse, and other appropriate rehabilitative and supervision services to these offenders. Probation's YOBG programs are delivered via contracts with various CBOs. Any reallocation of existing funds for other than the current services would require the submission of a revised Juvenile Justice Development Plan to the State for approval. Contract amendments or the release of RFPs for services would also be necessary. A competitive solicitation process takes an average of 12–18 months to complete.
- **Gang Intervention Contracts:** Probation oversees various gang intervention contracts that are funded by NCC. The Board may either reallocate the existing NCC or authorize additional NCC to enhance the current contracts. Currently, there are ten contracts at \$200,000 annually with five service providers for gang intervention services. The RFP was released on January 27, 2012, and was awarded on December 4, 2012, with four 12-month renewal options.

All of the aforementioned contracts were awarded through the County's competitive solicitation process and have a maximum delegated authority to increase the contract sum up to ten percent. Consequently, use of any of the above contracting options would require Board, State, or locally established committees' approval.

New Contracts

Probation is continuously seeking providers to deliver services in the areas of employment, cognitive behavior therapy, and gender specific. As with other agencies, HBI has the opportunity to participate in all competitive solicitation processes.

We also explored the option of a sole source contract with HBI. However, services such as case management, job training and development, tattoo removal, and mental health education and treatment assistance may be provided by other agencies and, therefore, do not meet the sole source criteria. As such, this is not a viable option.

Funding Options/Partnership Opportunities Identified by Homeboy Industries

HBI identified various partnership opportunities in a letter to the Board dated February 23, 2014. Our analysis of those options is provided below.

Option 1: Release an RFP Modeled After Previously Implemented SPA

Under this option, HBI is advocating that Probation's RFP be modeled after the previously implemented SPA (for services) contract awarded to HBI on September 14, 2010–13. This Agreement was a quality contract modeled after our comprehensive therapeutic approach, which is proven to successfully provide reentry services and prevent recidivism to the formerly gang-involved, incarcerated men and women and high-risk youth.

- The release of a RFP modeled after the previous SPA is a viable option. However, the issuance of a RFP is contingent on the availability of funding. This would require Board action to appropriate additional funding. Furthermore, the RFP would be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population. A competitive solicitation process takes an average 12–18 months to complete and award the contract.

Option 2: Release an RFP for a Three-year Pilot Bridge Program

Under this option, HBI is requesting to pilot a bridge program of their Comprehensive Therapeutic and Social Enterprise Model.

- The release of a RFP for a three-year pilot bridge program is a viable option. However, the issuance of a RFP is contingent on the availability of funding. This would require Board action to appropriate additional funding. Furthermore, the RFP would be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population. A competitive solicitation process takes an average 12–18 months to complete and award the contract.

Option 3: Redraft and Reissue Recanted Assembly Bill 109 (AB109) and other RFP's

Under this option, HBI is asking Probation to reconsider reissuing existing RFPs with their suggested changes so that HBI and other CBOs can qualify and do what they do best:

- Probation released a RFP for comprehensive services for the AB109 population on September 27, 2013, and proposals were due on November 22, 2013.
- All the RFPs, except for one in HBI's letter, are open solicitations, and contracts have not yet been awarded. However, the deadline for submittal of proposals has past. As such, we recommend HBI to continue its process of actively seeking future RFPs and submit proposals they qualify for.
- HBI is on Probation's Bidder's List and is notified via solicitation letters of RFPs released by Probation for community-based services.
- HBI is registered with the County's WebVen System and is notified of other County departments' RFPs for community-based services.
- RFPs are and would continue to be developed to meet the business and operational needs of Probation primarily based on the service needs of the target population.
- Some RFPs have restrictions based on the funding source, such as JJCPA funds, in which services can only be provided to at-risk youth ages 18 and under.

Option 4: Direct Probation Subcontractor Status

Under this option, HBI would like to revisit the idea of becoming a direct subcontractor for Probation, the Departments of Public Social Services (DPSS), Public Health (DPH), and Mental Health (DMH).

- As indicated above and pursuant to the contract terms, the County cannot require or direct the contractor to subcontract with any specific agency. The decision to subcontract is made solely at the discretion of the contractor. HBI is encouraged to contact other departments of interest to obtain their lists of current providers to explore any subcontracting opportunities.

Option 5: DPSS Partnership and Job Site for General Relief Opportunities for Work (GROW)

Under this option, HBI states that it should be considered a job site for GROW, which would allow HBI clients to get credit for classes attended through their employment services program (work readiness classes and placement).

- HBI is encouraged to explore opportunities with other County departments such as DPSS, DMH, DPH, etc. HBI should reach out directly to other County departments to determine if they can partner with them for services.

Option 6: Day Reporting Enrollment Center

Under this option, HBI would like to manage an enrollment center for youth and adults with the following services offered:

- Case Management
- Curriculum/Education
- Employment Counselors
- Mental Health
- Tattoo Removal
- Solar Panel Training and Certification
- Twelve-Step Meetings
- Legal Assistance
- Court Mandated Domestic Violence Batterers Intervention Program
- Restorative Justice

- All services at the day reporting centers will either be provided directly by Probation or as a result of a competitively bid contract.
- Currently, Probation has two adult day reporting centers (ADRC) – one operational in the Second Supervisorial District and one recently awarded on December 17, 2013, for the Fifth Supervisorial District. It is Probation's intent to have an ADRC in each Supervisorial District. A future RFP will be solicited to serve the remaining Supervisorial Districts (First, Third and Fourth).

Accounting of Funds Allocated to Homeboy Industries

Over a three-year period, beginning September 2010, the Board allocated approximately \$3.3 million to HBI. Funding was used to offset the following: personnel services, tattoo removal, gas/mileage, client transportation, new image and live scanning services, indirect costs, and an evaluation of HBI's service model. Please refer to Attachment II for a detailed breakdown of HBI's services and costs.

If you have any questions or require additional information, you or your staff may contact either Georgia Mattera, Public Safety, at (213) 893-2374, or Reaver Bingham, Probation, at (562) 940-2513.

WTF:GAM:JEP
SW:RB:AW:llm

Attachments (2)

- c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller
Mental Health
Probation
Public Health
Public Social Services

	Name of Contractor/Agency	Type of Service Contracted
1	ABC Unified School District 16700 Norwalk Blvd. Cerritos, CA 90703 562-926-5566	Anti-Gang Strategies
2	Alta/Pasa Community Improvement Center 2060 N. Lincoln Ave. Pasadena, CA 91103 626-794-7670	Anti-Gang Strategies
3	Amer-I-can Foundation c/o Caven & Associates 1851 Sunset Plaza Drive Los Angeles, CA 90069 310-652-7884	Anti-Gang Strategies
4	Asian American Drug Abuse Program 2900 S. Crenshaw Blvd. Los Angeles, CA 90016 323-293-6284	Anti-Gang Strategies
5	Aviva Family and Children's Services 7120 Franklin Ave. Los Angeles, CA 90046 323-876-0550	Anti-Gang Strategies
6	Bellflower Unified School District 16703 South Clark Ave. Bellflower, CA 90706 562-866-9011	Anti-Gang Strategies
7	Boys & Girls Club of Foothills/Monrovia 600 S. Shamrock Ave. Monrovia, CA. 91016 626-305-5353	Anti-Gang Strategies
8	Boys & Girls Club of Venice 2232 Lincoln Blvd. Venice, CA 90291 310-390-4477	Anti-Gang Strategies
9	Children Youth & Family Collaborative 1200 W. 37th Place Los Angeles, CA 90007 323-730-9400	Anti-Gang Strategies
10	Girls and Gangs 1000 N. Alameda St., Ste. 240 Los Angeles, CA 90012 213-346-3285	Anti-Gang Strategies

11	Helpline Youth Counseling 12440 E. Firestone Blvd., Suite1000 Norwalk, CA 90650 562-864-3722	Anti-Gang Strategies
12	Mentoring & Partnership for Youth Development 1905 N. Lincoln Ave., #E509 Pasadena, CA 91103 626-840-0925	Anti-Gang Strategies
13	New Directions for Youth Services 7315 N. Lankershim Blvd. No. Hollywood, CA 91605 818-375-1000	Anti-Gang Strategies
14	North Valley Caring Services 15435 Rayen St. North Hills, CA 91343 818-891-0481	Anti-Gang Strategies
15	Pacific Clinics/Asian Pacific Family Center 800 S. Santa Anita Ave. Arcadia, CA 91006 626-254-5000	Anti-Gang Strategies
16	Search to Involve Phillipino Americans 3200 W. Temple St. Los Angeles, CA 90026 213-382-1817	Anti-Gang Strategies
17	Unusual Suspects Theater Company 617 S. Olive St., #812 Los Angeles, CA 90014 213-488-8488	Anti-Gang Strategies
18	Venice Community Housing Corporation 720 Rose Ave. Venice, CA 90291 310-399-4100	Anti-Gang Strategies
19	Watts/Willowbrook Boys & Girls Club 1339 East 120th Street Los Angeles, CA 90059 323-567-2278	Anti-Gang Strategies
20	Boys & Girls Club of SGV 2740 Mountain View Road El Monte, CA 91734 626-442-5470	Community Delinquency Prevention Program (CDPP)

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21	Educating Young Minds 3325 Wilshire Blvd., Suite 400 Los Angeles, CA 90010 213-487-2310	Community Delinquency Prevention Program (CDPP)
22	1736 Family Crisis Center 2116 Arlington Ave., #200 Los Angeles, CA 90018 323-737-3900	Community Delinquency Prevention Program (CDPP) 4th District
23	1736 Family Crisis Center 2116 Arlington Ave., #200 Los Angeles, CA 90018 323-737-3900	Community Delinquency Prevention Program (CDPP) First District
24	African American Male Achievers (AMAN) 2314 W. Main St. Alhambra, CA 91801 323-722-2473	Community Delinquency Prevention Program (CDPP)
25	Alhambra Youth Boxing Club 2314 W. Main St. Alhambra, CA 91801 323-722-2473	Community Delinquency Prevention Program (CDPP)
26	Alma Family Services 1000 Corporate Center Drive, Suite 650 Monterey Park, CA 91754 323-695-9529	Community Delinquency Prevention Program (CDPP)
27	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Community Delinquency Prevention Program (CDPP)
28	Boys & Girls Club of Los Angeles Harbor 1200 S. Cabrillo Ave. San Pedro, CA 90731 310-833-0807	Community Delinquency Prevention Program (CDPP)
29	Boys Republic Inc. 1907 Boys Republic Dr. Chino, CA 91709 626-358-4581	Community Delinquency Prevention Program (CDPP)
30	Centinela Youth Services/City of Hawthorne 11539 Hawthorne Blvd., 5th Floor, Ste. 500 Hawthorne, CA 90250 310-970-7702	Community Delinquency Prevention Program (CDPP)

31	Child & Family Center 21545 Centre Pointe Parkway P.O. Box 801330 Santa Clarita, CA 91350 661-255-6847	Community Delinquency Prevention Program (CDPP)
32	City of Torrance/Police Department 3300 Civic Center Drive Torrance, CA 90503 310-618-5555	Community Delinquency Prevention Program (CDPP)
33	D' Veal Family & Youth Services 1845 N. Fair Oaks, Suite 2600 Pasadena, CA 91103 626-296-8900	Community Delinquency Prevention Program (CDPP)
34	El Centro Del Pueblo 1157 Lemoyne Street Los Angeles, CA 90026 213-483-6335	Community Delinquency Prevention Program (CDPP)
35	El Nido Family Centers 10200 Sepulveda Blvd., Suite 350 Mission Hills, CA 91345 818-830-3646	Community Delinquency Prevention Program (CDPP) Third District
36	El Nido Family Centers 10200 Sepulveda Blvd., Suite 350 Mission Hills, CA 91345 818-830-3646	Community Delinquency Prevention Program (CDPP) Second District
37	Friends Outside In Los Angeles County 464 E. Walnut St. Pasadena, CA 91101 626-795-7607	Community Delinquency Prevention Program (CDPP)
38	Helpline Youth Counseling 12440 E. Firestone Blvd., Suite 1000 Norwalk, CA 90650 562-864-3722	Community Delinquency Prevention Program (CDPP)
39	Jade Family Services 3071 Firestone Blvd. South Gate, CA 90280 323-564-5233	Community Delinquency Prevention Program (CDPP)
40	Koreatown Youth & Community Center 3727 West 6th Street, #300 Los Angeles, CA 90020 213-365-7400	Community Delinquency Prevention Program (CDPP)

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41	Living Advantage 2734 Raymond Ave. Los Angeles, CA 90007 323-731-6471	Community Delinquency Prevention Program (CDPP)
42	Los Angeles Gay and Lesbian Center Youth Services 1625 N. Schrader Blvd. Los Angeles, CA 90028 323-993-7613	Community Delinquency Prevention Program (CDPP)
43	Los Angeles Youth Network 1754 Taft Ave. Los Angeles, CA 90028 323-467-8466	Community Delinquency Prevention Program (CDPP)
44	Neighborhood Youth Association 1016 Pleasant View Ave. Venice, CA 90291 310-664-8893	Community Delinquency Prevention Program (CDPP)
45	Office of Samoan Affairs 20715 S. Avalon Blvd., #200 Carson, CA 90746 310-538-0555	Community Delinquency Prevention Program (CDPP)
46	Pacific Clinics/Asian Pacific Family Center 800 S. Santa Anita Ave. Arcadia, CA 91006 626-254-5000	Community Delinquency Prevention Program (CDPP) Five District
47	Pacific Clinics/Asian Pacific Family Center 800 S. Santa Anita Ave. Arcadia, CA 91006 626-254-5000	Community Delinquency Prevention Program (CDPP) Fourth District
48	People Who Care 1500 W. Slauson Ave. Los Angeles, CA 90047 323-778-8905	Community Delinquency Prevention Program (CDPP)
49	Performing Arts for Education 5174 Cimarron Street Los Angeles, CA 90062 323-299-2827	Community Delinquency Prevention Program (CDPP)
50	Saturday Night Bath Concert Fund 4558 W. 153rd Place Los Angeles, CA 90260 310- 542-1239	Community Delinquency Prevention Program (CDPP)

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51	South Bay Children's Health Center 410 Camino Real Redondo Beach, CA 90277 310-316-1212	Community Delinquency Prevention Program (CDPP) District Fourth
52	United Community Action Network(UCAN) 44231 N. Division St. Lancaster, CA 93535 661-948-3000	Community Delinquency Prevention Program (CDPP)
53	United Peace Officers Against Crime P.O. Box 2084 Walnut, CA 91789 213-300-3870	Community Delinquency Prevention Program (CDPP) District Fourth
54	United Peace Officers Against Crime P.O. Box 2084 Walnut, CA 91789 213-300-3870	Community Delinquency Prevention Program (CDPP) District Third
55	Phillips Graduate Institute/CalFam 19900 Plummer St. Chatsworth, CA 91311 818-654-1730	Community Delinquency Prevention Program (CDPP) Camp Miller
56	Phillips Graduate Institute/CalFam 19900 Plummer St. Chatsworth, CA 91311 818-654-1730	Community Delinquency Prevention Program (CDPP) Camp Gonzalez
57	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Community Delinquency Prevention Program (CDPP)
58	Boy Scouts of America 3450 E. Sierra Madre Blvd. Pasadena, CA 91107 626-351-8815	Community Delinquency Prevention Program (CDPP)
59	HealthRight 360 149 W. 22nd Street Los Angeles, CA 90007 213-741-3724	Comprehensive Services to the AB109 Population
60	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Educational Pathways & Vocational Opportunity Service under JJCPA

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61	Asian Youth Center 100 West Clary Ave San Gabriel, CA 91776 626-309-0622	Educational Pathways & Vocational Opportunity Services under YOBG
62	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Educational Pathways & Vocational Opportunity Services under YOBG
63	Jewish Vocational Services 13160 Mindanao Way, Ste. 240 Marina Del Rey, CA 90292 310-309-6000	Educational Pathways & Vocational Opportunity Services-under YOBG
64	San Gabriel Valley Conservation Corps 3017 N. Tyler Ave. El Monte, CA 91731 626-444-5337	Employment Services to Probation Youth under JJCPA
65	Communities in Schools of San Fernando Valley, Inc. 8743 Burnet Ave. North Hills, CA 91343 818-891-9399	Employment Services to Probation Youth under JJCPA
66	Goodwill Industries of Southern California 342 N. San Fernando Road Los Angeles, CA 90031 323-539-2165	Employment Services to Probation Youth under JJCPA
67	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Employment Services to Probation Youth under JJCPA
68	Special Service for Groups 605 W. Olympic Blvd., Suite 600 Los Angeles, CA 90015 213-553-1800	Employment Services to Probation youth under JJCPA
69	South Bay Workforce Investment Board 11539 Hawthorne Blvd., Suite 500 Hawthorne, CA 90250 310-970-7700	Employment Services to Probation Youth under JJCPA
70	New Roads School 3131 Olympic Blvd. Santa Monica, CA 90404 818-222-1192	Enhanced Education Services

71	Aviva Family and Children's Services 7120 Franklin Ave. Los Angeles, CA 90046 323-876-0550	Gang Intervention
72	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Gang Intervention
73	Inter-Agency Drug Abuse Recovery Programs, Inc. 6711 Hayvenhurst Ave., Ste. 101 Van Nuys, CA 91406 818-994-7454	Gang Intervention
74	Helpline Youth Counseling 12440 E. Firestone Blvd., Suite 1000 Norwalk, CA 90650 562-864-3722	Gang Intervention
75	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Gang Intervention
76	Inter-Agency Drug Abuse Recovery Programs, Inc. 6711 Hayvenhurst Ave., Ste. 101 Van Nuys, CA 91406 818-994-7454	Gender Specific Services In the Community to At-Risk and Probation Female Youth
77	Helpline Youth Counseling 12440 E. Firestone Blvd., Suite 1000 Norwalk, CA 90650 562-864-3722	Gender Specific Services In the Community to At-Risk and Probation Female Youth
78	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Gender Specific Services in the Community to At-Risk and Probation Female Youth
79	Jewish Vocational Services 13160 Mindanao Way, Ste. 240 Marina Del Rey, CA 90292 310-309-6000	Gender Specific Services in the Community to At-Risk and Probation Female Youth
80	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Gender Specific Services in the Community to At-Risk and Probation Female Youth

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81	Penny Lane Family Centers 15305 Rayen Street North Hills, CA 91343 818-892-3423	Home Based Gender Specific Services to High Risk Female Youth under JJCPA
82	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Home Based Gender Specific Services to High Risk Female Youth under JJCPA
83	Inter-Agency Drug Abuse Recovery Programs, Inc. 6711 Hayvenhurst Ave., Ste. 101 Van Nuys, CA 91406 818-994-7454	Home Based Gender Specific Services to High Risk Female Youth under JJCPA
84	Star View Children and Family Services 1501 Hughes Way, Ste. 150 Long Beach, CA 90810 310-221-6336	Home Based Gender Specific Services to High Risk Female Youth under JJCPA
85	Aviva Family and Children's Services 7120 Franklin Ave. Los Angeles, CA 90046 323-876-0550	Home Based Services to High Risk/High Needs Youth under JJCPA
86	Soledad Enrichment Action, Inc. 222 N. Virgil Ave. Los Angeles, CA 90004 213-480-4262	Home Based Services to High Risk/High Needs Youth under JJCPA
87	Southern California Alcohol and Drug Programs, Inc. (SCADP) 11500 Paramount Blvd. Downey, CA 90241 562-923-4545	Home Based Services to High Risk/High Needs Youth under JJCPA
88	Asian Youth Center 100 West Clary Ave. San Gabriel, CA 91776 626-309-0622	Home Based Services to High Risk/High Needs Youth under JJCPA
89	Inter-Agency Drug Abuse Recovery Programs, Inc. 6711 Hayvenhurst Ave., Ste. 101 Van Nuys, CA 91406 818-994-7454	Home Based Services to High Risk/High Needs Youth under JJCPA
90	Tarzana Treatment Centers, Inc. 18646 Oxnard St. Tarzana, CA 91356 818-996-1051	Home Based Services to High Risk/High Needs Youth under JJCPA

91	RAND Corporation 1776 Main St. P.O. Box 2138 Santa Monica, CA 90407 310-393-0411	JJCPA Program Evaluation Services
92	Chinatown Service Center 727 N. Broadway, Suite 211 Los Angeles, CA 90012 213-972-8840	Literacy Tutoring Services through the Operation READ Program
93	Cerner Corporation 2800 Rockcreek Parkway Kansas City, MO 64117 816-206-4099	Probation Electronic Medical Record System (PEMRS)
94	Phoenix House of Los Angeles, Inc. 11600 Eldridge Ave. Lake View Terrace, CA 91342 818-686-3011	Residential Drug-Free & Foster Care Services
95	California Institute for Mental Health-Functional Family Therapy 2125 19th St., 2nd Fl. Sacramento, CA 95818 916-556-3480	To provide functional family therapy externship
96	California Institute for Mental Health-Functional Family Therapy 2125 19th St., 2nd Fl. Sacramento, CA 95818 916-556-3480	To provide training for evidence-based interventions
97	InsideOut Writers Inc. 1680 N. Vine St., Suite 614 Hollywood, CA 90028 323-871-1866	Writing Program at Juvenile Halls

Attachment II

Homeboy Industries

Budget Details	Agenda #14 9/14/2010		Agenda #20 6/28/2011		Agenda #11 11/7/2012		Summary	Actuals	Variance
	FY 2010-11	Actuals FY 2010-11	FY 2011-12	Actuals FY 2011-12	FY 2012-13	Actuals FY 2012-13			
A) Personnel	818,500	813,755	818,500	818,500	397,600	397,600	2,034,600	2,029,855	4,746
B) Other Direct Costs									
Tattoo Removal	159,700	164,689	159,700	159,700	77,600	77,600	397,000	401,989	(4,989)
Gas/Mileage	6,200	6,136	6,200	6,200	3,000	3,000	15,400	15,336	64
Client Transportation	12,400	12,400	12,400	12,400	6,000	6,000	30,800	30,800	-
New Image	40,000	39,780	40,000	40,000	19,400	19,400	99,400	99,180	220
Live Scan	500	321	500	500	300	300	1,300	1,121	179
C) Purchased Services									
UCLA School of Public Affairs	100,000	100,000	100,000	100,000	48,600	48,600	248,600	248,600	-
D) Indirect Costs									
15% Administrative Fees	200,700	200,700	200,700	200,700	97,500	97,500	498,900	498,900	-
Grand Total	1,338,000	1,337,780	1,338,000	1,338,000	650,000	650,000	3,326,000	3,325,780	220